

Solid results: €333m¹ (+41.5% vs. Q3 2020) Strong business momentum: net inflows of +€15bn in MLT assets^{2,3} in Q3 2021

Results	 Good level of net asset management revenues, driven by net asset management fees of €707m, by +17.6% on Q3 2020 and +2.6% on Q2 2021 high performance fees (€90m) Cost/income ratio of 48.4%¹ (~50% excluding exceptional level of performance fees⁴) Adjusted net income¹ up sharply, at €333m: +41.5% vs. Q3 2020 Excluding the exceptional level of performance fees², +9.9% vs. Q2 2021 and +29.2% vs. Q3 2020
Business activity	 Strong business momentum: high inflows^{3,5} of +€15bn in MLT assets, driven by active management (+€11.1bn) and all customer segments Moderate outflows in treasury products³: -€2.2bn Outflows of -€12.7bn in the JVs due to a one-off redemption AuM⁵ of €1,811bn at 30/09/2021, up +8.9% year-on-year (+1.0% for the quarter)

Paris, 4 November 2021

Amundi's Board of Directors, chaired by Yves Perrier, convened on 3 November 2021 to review the financial statements for the third quarter and first nine months of 2021.

Commenting on the figures, Valérie Baudson, CEO, said:

"Earnings in the third quarter of 2021 were up sharply compared with the third quarter of 2020, driven by fast-growing revenues and controlled costs. Net inflows in Medium/Long-Term assets remained high at €15bn, driven by all areas of expertise and both Retail and Institutional customer segments.

With more than €800bn in ESG assets, Amundi is confirming its global leadership and pursuing the implementation of its ESG action plan.

The acquisition of Lyxor, scheduled for end December 2021, will accelerate Amundi's growth, particularly in ETFs and in alternative investment expertise."

⁵ Assets under management and net inflows including Sabadell AM as of Q3 2020 and BOC WM as of Q1 2021 include assets under advisory and assets marketed and take into account 100% of the Asian JVs' assets under management and net inflows. For Wafa in Morocco, assets are reported on a proportional consolidation basis.

¹ Adjusted data: excluding amortisation of the distribution contracts and Affrancamento. See page 8 for definitions and methodology

² Medium/Long-Term Assets: excluding treasury products

³ Excl. JVs

⁴ Exceptional level of performance fees = higher than average performance fees per quarter in 2017-2020

I. <u>Business activity</u> High inflows in MLT assets (+€15bn) in Q3 2021

Amundi's assets under management totalled €1,811bn at 30 September 2021, an increase of +8.9% year-onyear and +1.0% vs. the end of June 2021.

In market conditions that are still favourable overall (continued rise of the Equity markets⁶, averaging +4% in Q3 compared to Q2 2021 and +28% compared to Q3 2020, notwithstanding a slight correction of the European indices in September), the third quarter was marked by strong inflows in MLT assets (+ \in 15bn excluding JVs), and moderate outflows in treasury products (- \in 2.2bn).

MLT inflows were balanced between Retail and Institutionals:

- Retail clients' appetite for risk held steady, resulting in the still brisk flows (+€7.5bn), driven by thirdparty distributors (+€2.8bn) as well as the international networks (+€5.3bn), particularly in Italy (UniCredit and CA Italy networks) and Spain (Banco Sabadell network). In China, the subsidiary Amundi-BOC WM continues to gain momentum, with vigorous business activity (+€3.3bn), bringing assets under management to €7bn at the end of September 2021. In the French networks, inflows were slightly negative (-€0.7bn) in view of early redemptions on structured products tied to favourable market conditions. However, activity remains solid on other MLT assets (+€0.8bn).
- Business activity is also strong with institutional clients (+€7.5bn) in all client segments.

These MLT flows are driven by virtually all areas of expertise:

- Active investment strategies posted high flows once again (+€11.1bn), driven by all asset classes and illustrated by the success of Amundi-BOC WM's Multi-Asset Funds, launched since December 2020, multiasset funds for Retail, and OCIO⁷ products for institutional clients.
- Passive management, ETFs and smart beta had a good third quarter with +€3.9bn in net inflows, bringing AuM to €187bn at the end of September 2021. In ETP⁸, with €+1.8bn of inflows in Q3 2021, AuM stood at €78bn at the end of September 2021 (ranked #5 in Europe⁹).
- In **Real and Structured Assets**, the quarter was mixed, with robust business activity in Real Assets (+€1.2bn) offset by -€1.2bn in structured product outflows (before maturity).

Business activity in the JVs (-€12.7bn) featured positive inflows in Mutual Funds (+€3bn) and an exceptional outflow in China:

- **The Indian JV SBI MF** pursued its growth trajectory with +€4.5bn of inflows (including +€4.2bn in MLT assets), up from the second quarter, which was affected by the public health crisis. SBI MF maintained its leading position on the Indian market with a market share¹⁰ of 15.97% at the end of September 2021 vs. 15.36% at the end of 2020.
- The **JV with NH (South Korea)** posted positive inflows in MLT assets (+€0.7bn) and outflows in treasury products (-€1.5bn).
- Outflows from the JV with ABC in China (-€16.3bn) were due to two negative phenomena: -€11.6bn due to a one-off reinternalisation and -€4.1bn due to the expected continuation of outflows of low-margin products (Channel Business).

Overall, net flows for the quarter were +€0.2bn.

Amundi Technology

Amundi Technology continues its development (33 clients at the end of September 2021), demonstrated by Malakoff Humanis' choice of Alto Investment for all its asset management IT (including the new Private Equity module), as well as a new offering for asset servicers based on Alto's modular open architecture (three clients including Caceis).

Amundi Technology's revenues for the nine months of 2021 were €27m, a 69% increase on the first nine months of 2020.

⁶Eurostoxx 600 Index Average:

⁷OCIO: Outsourced Chief Investment Officer Solutions

⁸ Exchange Traded Products

⁹ Source: ETG GI September 2021 ¹⁰ Source AMFI – Total Mutual funds AuM

Solid results П. Q3 2021: high adjusted net income¹¹ of €333m (+41.5 % vs. Q3 2020)

In the third guarter of 2021, Amundi's results remained high in a favourable overall market, and were up sharply once again. This increase reflects the healthy level of revenues, with performance fees remaining very high (€90m in Q3).

Net revenues¹¹ (€791m, up +25.7% vs. Q3 2020) benefited from good market conditions and strong momentum in business activity:

- Net asset management fees were up significantly compared to both Q3 2020 (+17.6%) and Q2 2021 (+2.6%), partly due to the increase in the equity market average and partly to vigorous inflows, particularly on Retail and MLT assets, for several quarters.
- Performance fees remained very high (€90m, compared to a guarterly average of €42m between 2017 and 2020). This exceptional level is largely a reflection of the 12-month increase in the Equity markets and should continue to normalise over the next few quarters.¹²

Operating expenses were under control (€383m). Their trend (+18.6% compared to Q3 2020 and -1.5% compared to Q2 2021) was driven by:

- provisioning for variable compensation, in relation with growth in operating income;
- the scope effect compared to Q3 2020 (+€10m) linked to the creation of Amundi BOC WM¹³ and the full consolidation of Fund Channel¹⁴:
- continued investments in development, particularly at Amundi Technology and in other growth drivers

As a result, the cost/income ratio was 48.4% (vs. 51.2% in Q3 2020). Excluding exceptional level of performance fees¹⁵, the cost/income ratio was about 50%.

Taking into consideration the improved contribution to €25m (vs. €17m in Q3 2020) from equity-accounted entities (primarily the Asian joint ventures) and the tax charge, adjusted net income, Group share, totalled €333m.

Excluding the exceptional level of performance fees¹⁵, adjusted net income was up by +9.9% compared to Q2 2021.

Over nine months in 2021, adjusted net income stood at almost one billion euros (€987m), representing a sharp increase (+45.6% vs. 9M 2020), resulting from:

- a high level of revenues (especially performance fees) and costs that are under control;
- an increased contribution from the JVs (+38% vs. 9M 2020).

Excluding the exceptional level of performance fees in 2021, this adjusted net income increased substantially by +25.6% vs. 9M 2020.

¹¹ Adjusted data: excluding amortisation of the distribution contracts and Affrancamento. See page 7 for definitions and methodology.

¹² NB: Under the new ESMA regulations ("Guidelines on Performance Fees," applicable mainly to UCITS funds) implemented in July 2021 for existing funds, the reference period will be five years if the funds underperform their benchmark. These new regulatory provisions should result in a partial and gradual decline in performance fees beginning in 2022.

¹³ Consolidated from Q4 2020

¹⁴ Consolidated from Q1 2021

¹⁵Exceptional level of performance fees = higher than average performance fees per quarter in 2017-2020 (€42m)

III. <u>Responsible Investment</u>

Amundi continued to implement its ESG action plan, thus supporting its global leadership:

- ESG assets under management stood at €802bn at 30 September 2021. The change from the end of 2020 (ESG AuM of €378bn at 31 December 2020) resulted from:
 - integration of ESG criteria into traditional investment management processes;
 - high nine-month inflows in MLT assets (+€25bn¹⁶), mostly in active management.
- Under SFDR¹⁷ regulations, more than 770 open-end funds, dedicated funds, and mandates totalling more than €728bn in AuM are classified in Articles 8 and 9¹⁸, making Amundi a leader in this area.

Moreover, in the lead-up to the Glasgow COP 26, Amundi has joined the "Net Zero Asset Managers" initiative (commitments in line with the Paris Agreement trajectory) for asset managers committed to the target of net zero emissions by 2050.

IV. Other information

Financial disclosure schedule

- Publication of 2021 annual results: 9 February 2022
- Publication of Q1 2022 results: 29 April 2022
- AGM for the 2021 financial year: 18 May 2022
- Publication of Q2 and H1 2022 results: 29 July 2022
- Publication of Q3 and 9M 2022 results: 28 October 2022

 ¹⁶ Total ESG inflows were -€6.3bn over nine months, due to high treasury product outflows, in line with Amundi's total outflows over 9 months.
 ¹⁷The new European Sustainable Financial Disclosure Regulation (SFDR) requires fund managers to rank their European assets by degree of ESG integration

¹⁸Scope: European funds. Article 8: products that promote environmental and/or social characteristics; Article 9: products that have a sustainable investment objective.

Income Statements

€m	Q3 2021	Q2 2021	Chg. Q3/Q2	Q3 2020	Chg. T3/T3	9M 2021	9M 2020	Chg. 9M/9M
Adjusted net revenue ¹	791	849	-6.9%	630	25.7%	2,410	1,866	29.2%
Net asset management revenue	797	844	-5.6%	631	26.4%	2,416	1,912	26.4%
o/w net management fees	707	689	2.6%	601	17.6%	2,059	1,806	14.1%
o/w performance fees	90	155	-41.9%	30	x 3	356	106	x 3.6
Net financial income and other net income ¹	(6)	5	-	(1)	-	(5)	(46)	-
Operating expenses	(383)	(388)	-1.5%	(323)	18.6%	(1,147)	(971)	18.1%
Adjusted gross operating income ¹	409	461	-11.4%	307	33.1%	1,264	895	41.2%
Adjusted cost/income ratio ¹	48.4%	45.7%	2.6 pts	51.2%	-2.9 pts	47.6%	52.0%	-4.5 pts
Cost of risk & Other	7	(18)	-	(3)	-	(13)	(20)	-
Equity-accounted entities	25	21	20.5%	17	47.7%	63	46	37.9%
Adjusted income before taxes ¹	440	464	-5.1%	321	37.0%	1,313	921	42.7%
Taxes	(108)	(120)	-9.6%	(86)	26.2%	(331)	(247)	34.2%
Minority interests	1	1	-	(0)	-	5	(0)	-
Adjusted net income, Group share ¹	333	345	-3.6%	235	41.5%	987	674	46.5%
Amortisation of distribution contracts after tax	(12)	(12)	=	(15)	-16.3%	(37)	(40)	-7.6%
Affrancamento impact ² Net income, Group share incl. Affrancamento	0 321	114 448	-28.4%	0 221	45.3%	114 1,065	634	67.9%

1. Adjusted data: excluding amortisation of the distribution contracts and, in Q2 and H1 2021, excluding Affrancamento. See slides 32-33 for definitions and methodology. 2. Net accounting income for Q3 and 9M 2021 includes a one-time tax gain (net of a substitution fee) of +€114m (no cash flow impact): "Affrancamento" mechanism under the 2021 Italian Budget Law (Law no. 178/2020), resulting in the recognition of Deferred Tax Assets on intangible assets (goodwill); this was excluded from Adjusted Net Income.

Change in assets under management¹ from end-December 2019 to end-September 2021

(€bn)	AuM	Net inflows	Market and foreign exchange effect	Scope effect	Change in AuM vs. previous quarter
At 31/12/2019	1,653				+5.8%
Q1 2020		-3.2	-122.7	/	
At 31/03/2020	1,527				-7.6%
Q2 2020		-0.8	+64.9	/	
At 30/06/2020	1,592				+4.2%
Q3 2020		+34.7	+15.2	+20.7	
At 30/09/2020	1,662				+4.4%
Q4 2020		+14.4	+52.1	/	
At 31/12/2020	1,729				+4.0%
Q1 2021		-12.7	+39.3	/	
At 31/03/2021	1,755				+1.5%
Q2 2021		+7.2	+31.4	/	
At 30/06/2021	1,794			/	+2.2%
Q3 2021		+0.2	+17.0	1	
At 30/09/2021	1,811			1	+1.0%

1. Assets under management and inflows including Sabadell AM as of Q3 2020 include assets under advisory and assets marketed and take into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis.

	AuM	AuM	% chg.	Inflows	Inflows	Inflows	Inflows
(€bn)	30.09.2021	30.09.2020	/30.09.2020	Q3 2021	Q3 2020	9M 2021	9M 2020
French networks	121	109	11.5%	-1.3	2.5	-2.6	3.8
International networks	165	138	19.8%	5.4	-0.2	13.8	-2.9
o/w Amundi BOC WM	7	-	-	3.3	-	6.8	-
Third-party distributors	212	180	18.2%	4.4	2.9	12.3	2.3
Retail (excl. JVs)	499	426	17.0%	8.5	5.2	23.5	3.2
Institutionals ² and sovereigns	428	389	10.1%	5.2	9.3	-5.1	7.8
Corporates	85	79	7.6%	-1.0	10.2	-11.5	1.7
Employee Savings	76	62	23.5%	-0.5	0.5	2.3	3.4
CA & SG insurers	471	458	3.0%	0.6	1.4	-0.5	-6.2
Institutionals	1,060	987	7.4%	4.3	21.4	-14.8	6.7
JVs ³	252	249	1.2%	-12.7	8.1	-14.1	20.8
TOTAL	1,811	1,662	8.9%	0.2	34.7	-5.4	30.7
Average 9M AuM (excl. JVs)	1,532	1,381	10.9%	1	/	1	1

1. Assets under management and inflows including Sabadell AM as of Q3 2020 include assets under advisory and assets marketed and take into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis. 2. Including funds of funds. 3. Including -€4.1bn in Q3 2021 in outflows from "channel business" products in China and -€11.6bn in an exceptional reinternalisation.

Assets under management and net inflows by asset class¹

	AuM	AuM	% chg.	Inflows	Inflows	Inflows	Inflows
(€bn)	30.09.2021	30.09.2020	/30.09.2020	Q3 2021	Q3 2020	9M 2021	9M 2020
Equities	334	243	37.4%	2.6	3.3	13.1	9.9
Multi-asset	298	251	19.0%	8.5	1.3	26.3	-4.0
Bonds	646	625	3.4%	3.9	-0.9	6.7	-10.2
Real, alternative and structured assets	95	90	5.7%	-0.1	1.0	0.4	3.6
MLT ASSETS excl. JVs	1,373	1,208	13.7%	15.0	4.7	46.5	-0.8
Treasury Products excl. JVs	186	205	-9.4%	-2.2	22.0	-37.7	10.7
ASSETS excl. JVs	1,559	1,413	10.3%	12.8	26.7	8.7	9.9
JVs	252	249	1.2%	-12.7	8.1	-14.1	20.8
TOTAL	1,811	1,662	8.9%	0.2	34.7	-5.4	30.7
o/w MLT Assets	1,595	1,429	11.7%	3.5	15.9	32.0	22.1
o/w Treasury products	216	233	-7.6%	-3.3	18.8	-37.3	8.6

1. Assets under management and inflows including Sabadell AM as of Q3 2020 include assets under advisory and assets marketed and take into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis.

Assets under management and net inflows by region¹

(€bn)	AuM 30.09.2021	AuM 30.09.2020	% chg. /30.09.2020	Inflows Q3 2021	Inflows Q3 2020	Inflows 9M 2021	Inflows 9M 2020
France ²	935	892	4.8%	2.2	17.3	-26.1	13.2
Italy	192	171	12.0%	0.8	-0.4	6.8	-2.7
Europe excl. France and Italy	254	201	26.4%	4.7	10.6	16.7	12.1
Asia ³	324	303	6.8%	-9.0	8.6	-3.3	14.2
Rest of world ⁴	106	94	12.4%	1.4	-1.3	0.4	-6.1
TOTAL TOTAL excl. France	1,811 876	1,429 537	26.7% 63.3%	0.2 -2.0	34.7 17.4	-5.4 20.7	30.7 17.6

1. Assets under management and inflows including Sabadell AM as of Q3 2020 include assets under advisory and assets marketed and take into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis. 2. Of which €451bn for CA & SG insurers. 3. Including -€4.1bn in Q3 2021 in outflows from "channel business" products in China and -€11.6bn in an exceptional reinternalisation. 5. Mostly the United States.

I. Accounting and adjusted data

Accounting data:

Information corresponds to data after amortisation of the distribution contracts and, in Q3 and 9M 2021, after the impact of Affrancamento (see below).

Adjusted data

To present an income statement that is closer to the economic reality, the following adjustments have been made:

- Restatement of the amortisation of distribution contracts (deducted from net revenues) with SG until November 2020, Bawag, UniCredit and Banco Sabadell.
 - In Q3 and 9M 2021, non-recognition of a one-time tax gain (net of a substitution fee) of +€114m (no cash flow impact): "Affrancamento" mechanism under the 2021 Italian Budget Law (Law no. 178/2020), resulting in the recognition of Deferred Tax Assets on intangible assets (goodwill); this was excluded from Adjusted Net Income.

Amortisation of distribution contracts:

- Q3 2020: €21m before tax and €15m after tax
- 9M 2020: €56m before tax and €40m after tax
- Q3 2021: €17m before tax and €12m after tax 9M 2021: €51m
- 9M 2020. €50m before tax and €40m after tax 9M 2021: €51m before tax and €37m after tax
- II. Reminder of amortisation of distribution contracts with Banco Sabadell

When **Sabadell AM** was acquired, a 10-year distribution contract was entered into with the Banco Sabadell networks in Spain; this contract's gross valuation is \in 108m (posted to the balance sheet under Intangible Assets). At the same time, a Deferred Tax Liability of \in 27m was recognised. Thus the net amount is \in 81m which is amortised using the straight-line method over 10 years, as from 1 July 2020. In the Group's income statement, the net tax impact of this amortisation is \in 8m over a full year (or \in 11m before tax), posted under "Other revenues", and is added to existing amortisations of the distribution contracts:

- with Bawag in the amount of €2m after tax over a full year (€3m before tax);
- with UniCredit in the amount of €38m after tax over a full year (€55m before tax).

NB: the SG contract amortisation ceased since 1 November 2020

III. <u>Alternative Performance Indicators¹⁹</u>

To present an income statement that is closer to the economic reality, Amundi publishes adjusted data which excludes amortisation of the distribution contracts with SG, Bawag, UniCredit and Banco Sabadell since 1 July 2020 (see above). These combined and adjusted data are reconciled with accounting data as follows:

I nese combined and adjusted	data	are reconciled with	n accounting	data as	tollows
accounting data		adjusted data			

accounting data adjusted data					
In M€	9M 2021	9M 2020	Q3 2021	Q2 2021	Q3 2020
Net revenues (a)	2359	1810	774	832	609
+ Amortization of distribution contract	51	56	17	17	21
Adjusted net revenue (b)	2410	1866	791	849	630
Operating expenses ©	-1147	-971	-383	-388	-323
Gross operating income (d) = (a) + (c)	1213	839	392	444	287
Adjusted gross operating income (e) = (b) + (c)	1264	895	409	461	307
Cost income ratio (c)/(a)	48,6%	53,7%	49,4%	46,7%	53,0%
Cost income ratio (c)/(b)	47,6%	52,0%	48,4%	45,7%	51,2%
Cost of risk & other (f)	-13	-20	7	-18	-3
Share of net income of equity-accounted entities (g)	63	46	25	21	17
Profit before tax (h)= (d)+(f)+(g)	1262	865	423	447	301
Adjusted income before tax (i) =€+(f)+(g)	1313	921	440	464	321
Income tax (j)	-202	-230	-103	-115	-80
Adjusted income tax (k)	-331	-247	-108	-120	-86
Non controlling interest (I)	5	0	1	1	0
Net income group share (h)+(j)+(l)	951	634	321	333	221
Impact of Affrancamento (m)	114	0	0	114	0
Net income, Group share incl. Affrancamento (h)+(j)+(l)+(m)	1065	634	321	448	221
Adjusted net income, Group share (i)+(k)+(I)	987	674	333	345	235

¹⁹ Please refer to section 4.3 of the 2020 Universal Registration Document filed with the French AMF on 12/04/2021

About Amundi

Amundi, the leading European asset manager, ranking among the top 10 global players²⁰, offers its 100 million clients - retail, institutional and corporate - a complete range of savings and investment solutions in active and passive management, in traditional or real assets.

With its six international investment hubs²¹, financial and extra-financial research capabilities and long-standing commitment to responsible investment, Amundi is a key player in the asset management landscape.

Amundi clients benefit from the expertise and advice of 4,800 employees in more than 35 countries. A subsidiary of the Crédit Agricole group and listed on the stock exchange, Amundi currently manages more than €1.8 trillion of assets²².

Amundi, a trusted partner, working every day in the interest of its clients and society.

www.amundi.com



Press contact: Natacha Andermahr Tel. +33 1 76 37 86 05 natacha.andermahr-sharp@amundi.com Investor contacts: Anthony Mellor Tel. +33 1 76 32 17 16 anthony.mellor@amundi.com

Thomas Lapeyre Tel. +33 1 76 33 70 54 thomas.lapeyre@amundi.com

DISCLAIMER:

This document may contain projections concerning Amundi's financial situation and results. The figures given do not constitute a "forecast" as defined in Delegated Regulation (EU) No. 2019/980 of 14 March 2019.

This information is based on scenarios that employ a number of economic assumptions in a given competitive and regulatory context. As such, the projections and results indicated may not necessarily come to pass due to unforeseeable circumstances. The reader should take all of these uncertainties and risks into consideration before forming their own opinion.

The figures presented were prepared in accordance with IFRS guidelines.

The information contained in this document, to the extent that it relates to parties other than Amundi or comes from external sources, has not been independently verified, and no representation or warranty has been expressed as to, nor should any reliance be placed on, the fairness, accuracy, correctness or completeness of the information or opinions contained herein. Neither Amundi nor its representatives can be held liable for any negligence or loss that may result from the use of this document or its contents, or anything related to them, or any document or information to which the document may refer.

²⁰ Source: IPE "Top 500 Asset Managers" published in June 2021, based on assets under management as at 31/12/2020

²¹ Boston, Dublin, London, Milan, Paris and Tokyo

²² Amundi data as of 30/09/2021