



Investor & Analyst Presentation | 28 July 2023

Q2 & H1 2023 results

Trust
must be earned

Amundi
CRÉDIT AGRICOLE GROUP

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The sum of values contained in the tables and analyses may differ slightly from the total reported due to rounding.

01

Highlights

Valérie Baudson, Chief Executive Officer

Q2 2023: robust net income amid persistent risk aversion

Solid financial performance

Net income¹: €320M, +19% Q2/Q2 thanks to a diversified profile and operational efficiency

- **Management fees rise in Q2/Q2 and Q2/Q1** despite the decline in average assets under management, thanks to the customer mix effect on margins
- **Very good cost control against a backdrop of inflation:** cost/income ratio¹ improved to 52.3%

An adapted range of products and services

Risk-averse environment: weak Q2 inflows on the asset management market in Europe², especially in MLT assets³, outflows in active management

Positive inflows for Amundi: +€3.7bn, both in MLT assets³ and treasury products, for Retail and Institutional clients

Reflecting risk aversion: inflows focused on treasury products, structured products and the “Buy & Watch” bond range

Record inflows in Employee Savings & Retirement: +€3.4bn in MLT assets³

Continued development

Amundi Technology: +3 clients in Q2, +7 in H1, 6 of which internationally, revenues +31% Q2/Q2

Continued development of the SBI MF JV in India: strong inflows (+€3.6bn) and net income growth

Responsible investment: extension of the range aligned with a Net Zero trajectory and of the share of the ETF range in ESG⁴ (30% at 30 June 2023)

1. Adjusted, excluding amortisation of intangible assets and excluding integration costs related to Lyxor

2. Sources: Morningstar FundFile, ETFGI. European & Cross-border open-ended funds (excluding mandates and dedicated funds). Data at end June 2023

3. Medium/Long-Term Assets excl. JVs

4. In number of ETFs

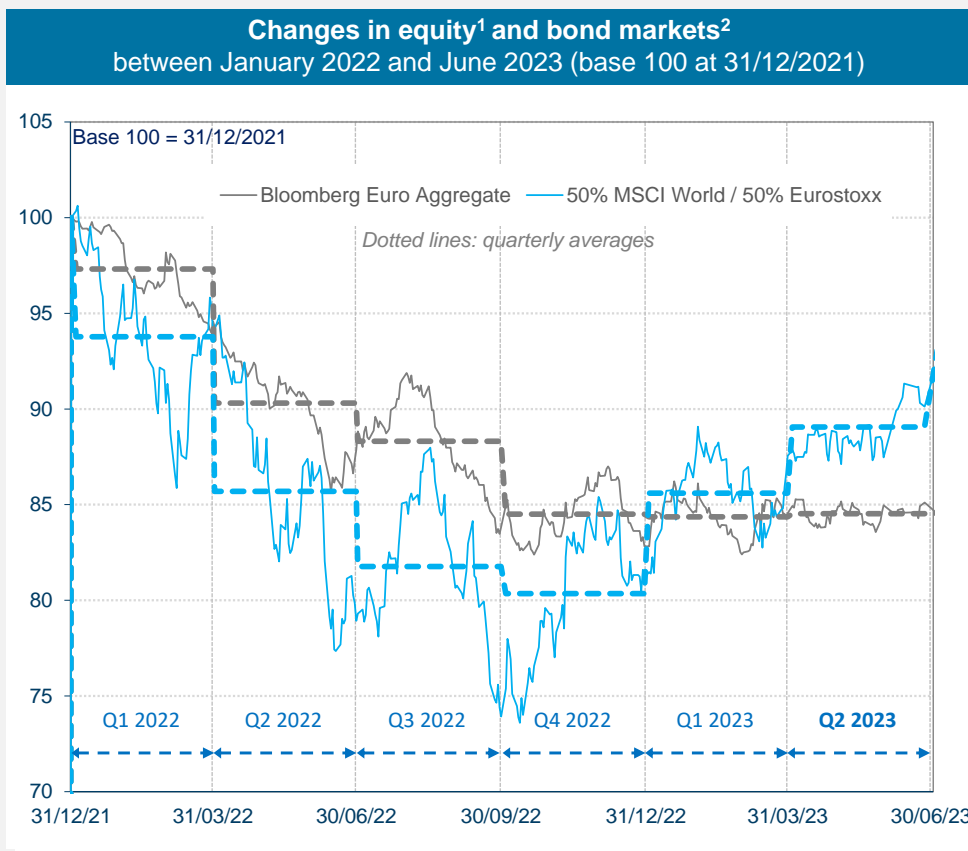
02

Activity & Results in Q2 and H1 2023

Nicolas Calcoen, Deputy Chief Executive Officer

Activity

Q2/Q2: equities on the rise¹, bonds on the decline²



Equity Markets¹

+4%

Q2/Q2 increase (average)

Bond markets²

-6%

Q2/Q2 decrease (average)

Equities¹

- Q2/Q2 up +4.2% and Q2/Q1 +4.1%, but H1/H1 decline: -2.6% (average)

Fixed Income

- **Euro bond markets²**: Q2/Q2 down -6.4% (Q2/Q1 stable) and H1/H1: -10.0% (average)
- **Long rates³** up sharply Q2/Q2: +~130bp; stable Q2/Q1, (H1/H1: +175bp) (average)
- **Short rates⁴** up Q2/Q2 > +370bp² (average)

Sources: Bloomberg, Refinitiv

1. composite index 50% MSCI World + 50% EuroStoxx 600, quarterly averages; 2. Bloomberg Euro Aggregate Index, quarterly averages; 3. 10-year OAT, quarterly averages;

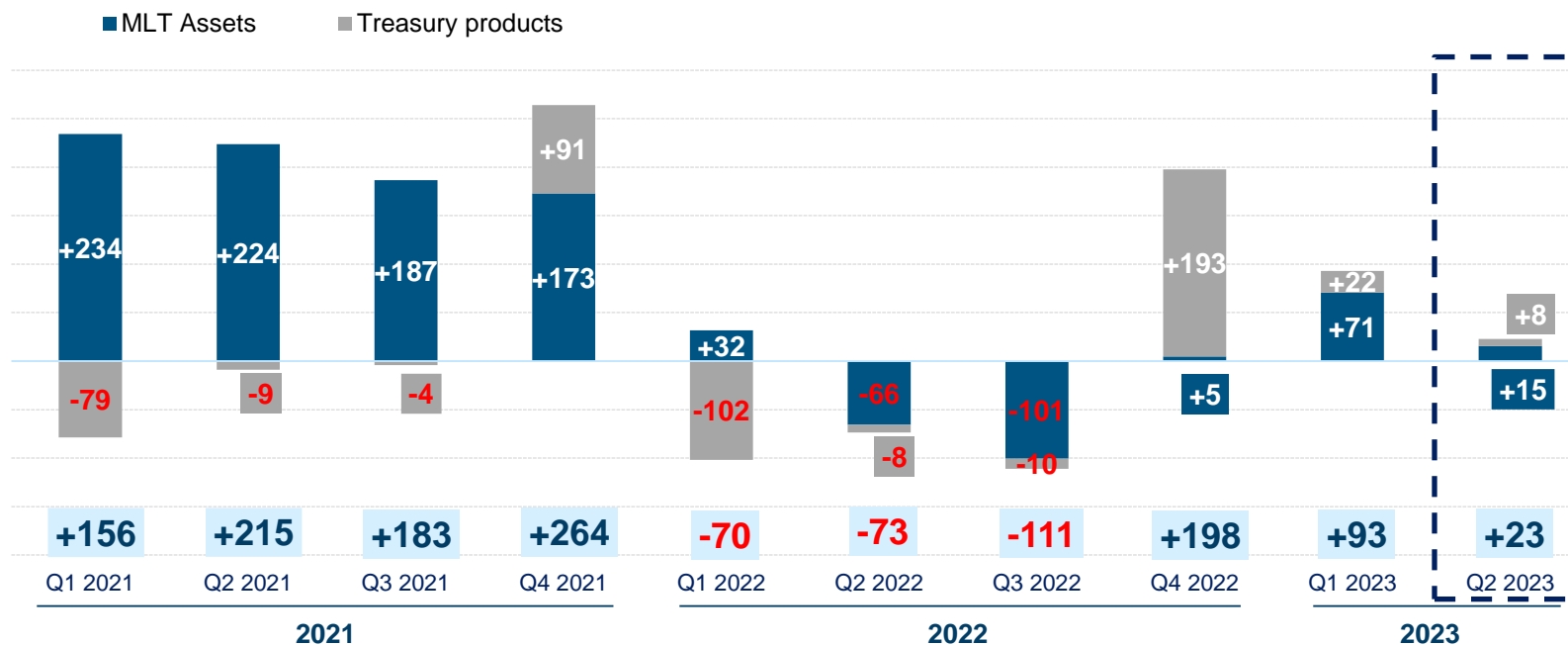
4. 3-month Euribor, quarterly averages

European asset management market: modest inflows in Q2 and continued risk aversion

Net inflows on the European market (open-ended funds) since 2021 (€bn)

European market inflows in Q2 2023: +€23bn

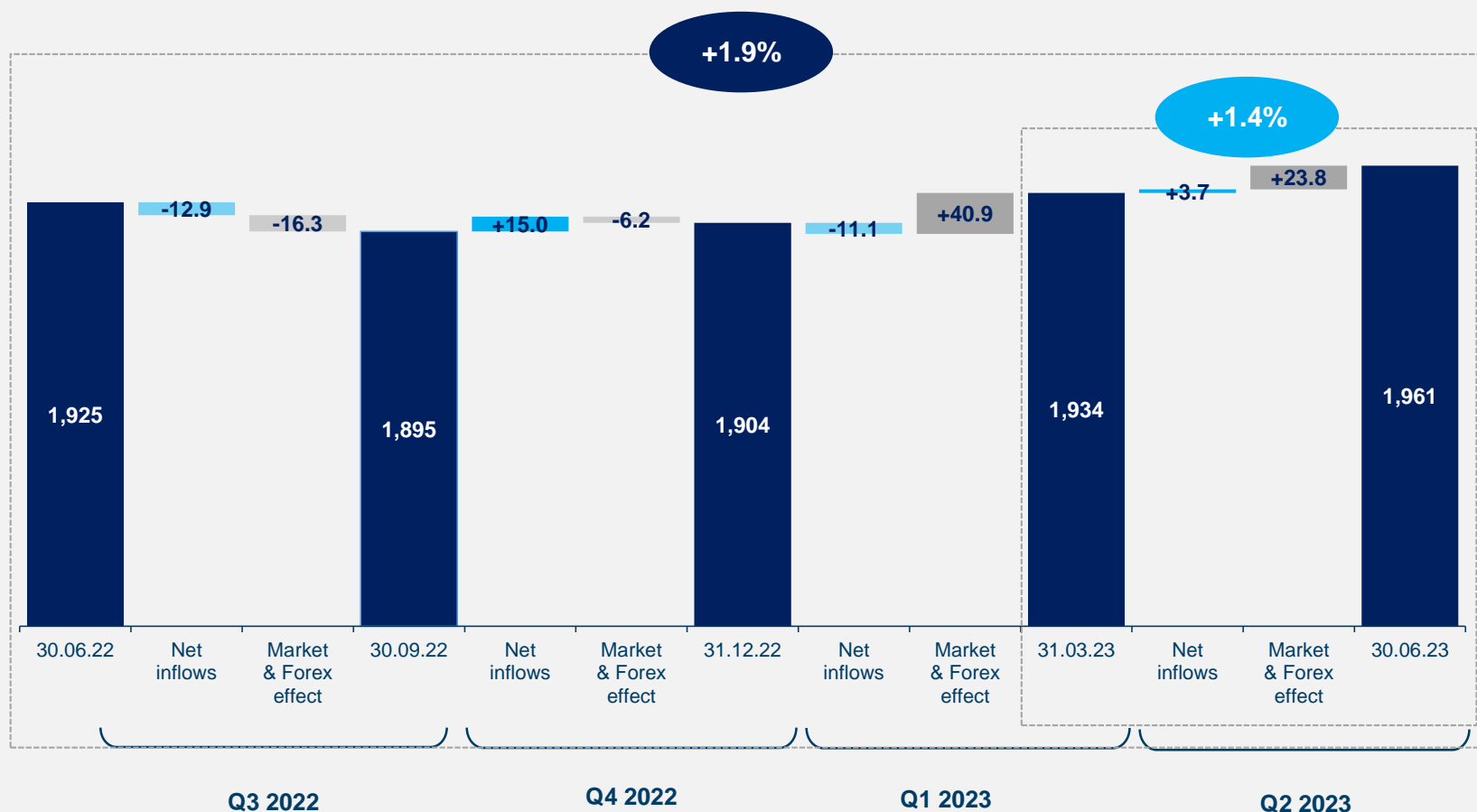
- Driven by treasury products (+€8bn) and passive management (+€39bn)
- MLT¹ active management recorded outflows over the quarter and half-year



Sources: Morningstar FundFile, ETFGI. European & Cross-border open-ended funds (excluding mandates and dedicated funds). Data at end June 2023

1. Medium/Long-Term Assets

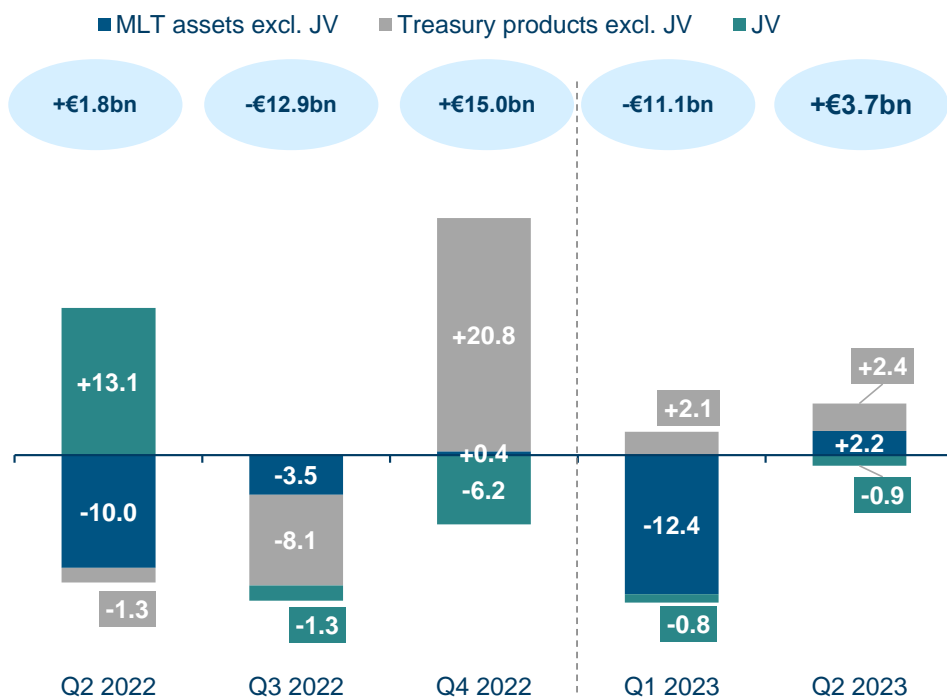
AUM¹ at 30 June: €1,961bn



1. Assets under management and net inflows include assets under advisory, marketed assets and funds of funds, taking into account 100% of the Asian JVs' net inflows and assets under management. For Wafa Gestion in Morocco, assets under management and net inflows are reported for Amundi's share in the JV's capital.

Return to positive MLT² inflows despite high risk aversion

Net inflows¹ by major asset class, Q2 2022 - Q2 2023 (€bn)



Q2: positive net inflows of +€3.7bn,
balanced between MLT assets² and Treasury

MLT assets²: positive inflows of +€2.2bn

- despite outflows on CA & SG insurance mandates (in relation with euro contracts): -€2.4bn

Treasury products: +€2.4bn

- despite seasonal redemptions from corporates to pay their dividends

JVs: -€0.9bn

- Strong inflows in India (SBI FM, +€3.6bn) and Korea (Amundi-NH, +€0.6bn)
- Continued outflows in China (ABC-CA, -€5.5bn) in the low-margin institutional segment

1. Net inflows including assets under advisory, marketed assets and funds of funds

2. Medium/Long-Term Assets excl. JVs

Liquidity Solutions: recognised, differentiating and profitable expertise

A leader in Europe in treasury products

Assets under management¹: €192bn at 30 June 2023 (excl. JVs)

Net inflows; +€4.5bn in H1 2023

- o/w +€2.0bn in Retail and +€2.5bn in Institutionals/Corporates

European market share: ~10% in AuM (25% in EUR), ~20% in H1 inflows

Very broad and diversified client base: > 1,000 clients, 57% outside France²

Size generates **profitability**, despite modest fee levels



A differentiating offer

Recognised expertise since the launch of treasury SICAVs (1982)

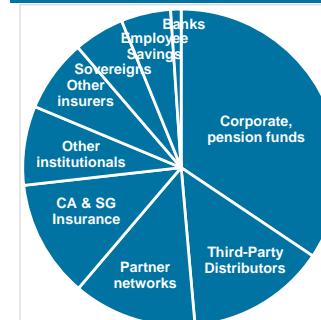
Very secure management: liquidity buffers of 22.5%, +15pp vs. money market fund regulations

Comprehensive Euro range, from overnight money market funds to ultra short-term bond funds

Sizeable fund offering excellent liquidity at all times

- ⇒ *As it facilitated inflows and outflows for our clients, this feature explains higher flow volatility*

A highly diversified client base

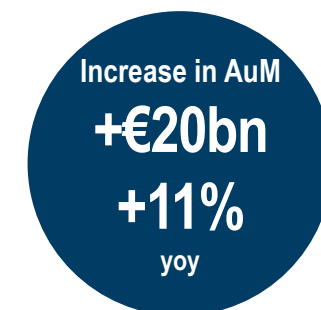


A favourable environment and an appropriate offering

Contributes to Amundi's comprehensive offer aimed at meeting client needs regardless of the market environment

Strong client interest in the current environment

- Short rates once again positive since July 2022, inverted yield curve
- Protection against market uncertainty
- Promise of more sustainable returns compared to what banks can offer

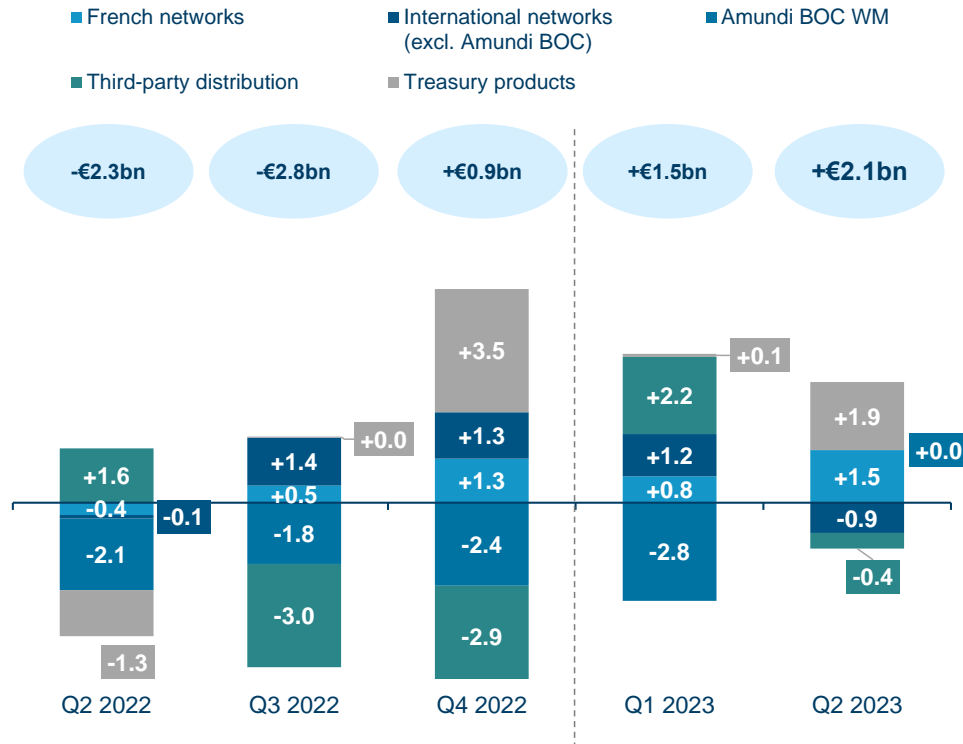


1. Including money market and ultra-short (<12-month) bond funds, net inflows including assets under advisory, marketed assets and funds of funds

2. In terms of assets under management

Retail: continued risk aversion

Retail - Net inflows¹, Q2 2022 - Q2 2023 (€bn)



Net inflows: +€2.1bn, up Q2/Q1, MLT² inflows at breakeven

High level of risk aversion, resulting in:

- renewed inflows in treasury products (+€1.9bn), especially from the Third-party Distribution segment
- sustained strong activity in structured products (+€2.2bn), offering capital protection and returns, and Buy & Watch bond funds (+€2.7bn) internationally
- strong competition from direct investment in Italian government bonds (e.g. +€18bn raised in June by BTP Valore)

Amundi BOC WM: return to breakeven

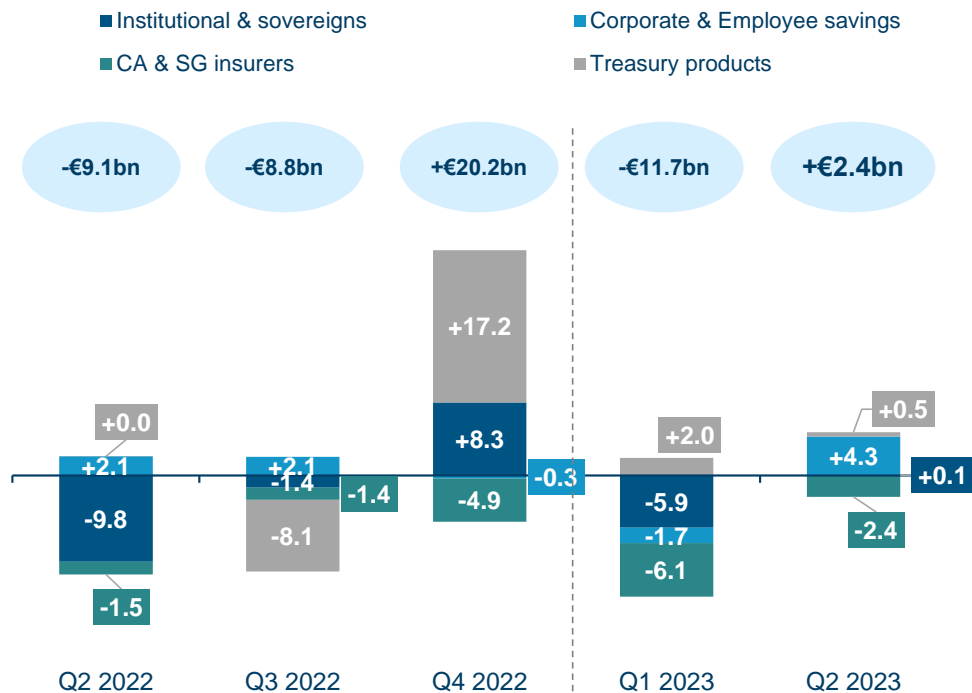
- More fixed-term funds reaching maturity
- Ramp-up of the product offering, particularly in open-ended funds

1. Net inflows including assets under advisory, marketed assets and funds of funds

2. Medium/Long-Term Assets

Institutional clients: positive MLT² inflows, driven by employee savings

Institutionals - Net inflows¹, Q2 2022 - Q2 2023 (€bn)



Net inflows of +€2.4bn vs. -€11.7bn in Q1, o/w MLT² inflows of +€2.0bn

Positive flows this quarter thanks to:

- a record level of seasonal inflows in **Employee Savings** (+€3.4bn in MLT assets vs. +€2.9bn in Q2 2022)
- despite continued withdrawals from **CA & SG insurance** mandates (in euro contracts): -€2.4bn in MLT assets

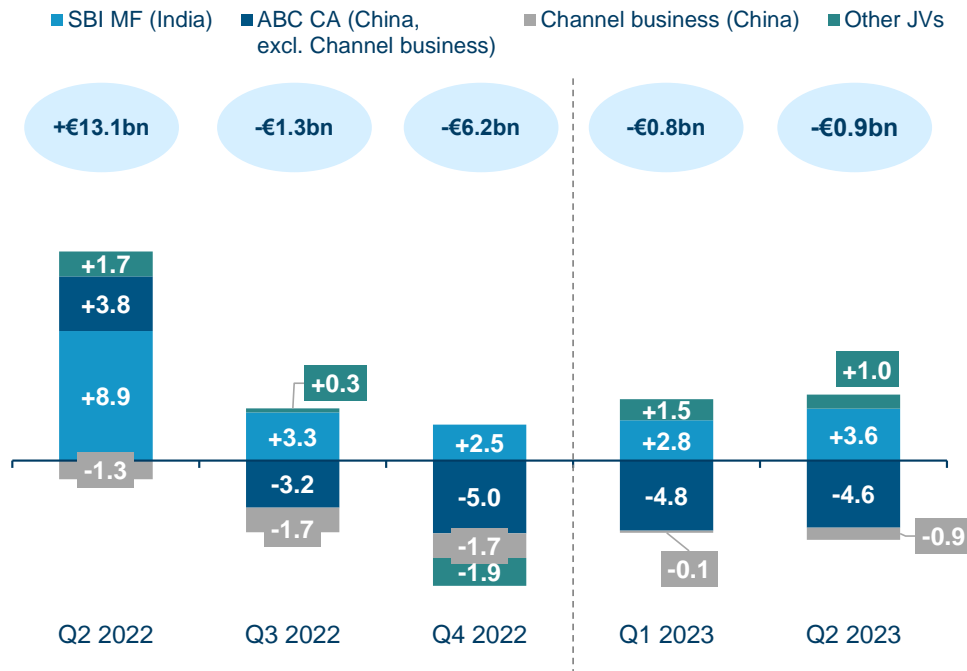
Slight net inflows in treasury products (+€0.5bn), despite significant seasonal redemptions by Corporates, related to dividend payments

1. Net inflows including assets under advisory, marketed assets and funds of funds

2. Medium/Long-Term Assets

JV: strong inflows in India

JVs - Net inflows¹, Q2 2022 - Q2 2023 (€bn)



Q2: net inflows -€0.9bn

India (SBI FM) - Very high level of inflows

- +€3.6bn in Q2 and +€6.3bn in H1
- Market share: 17.7% at 30/06/2023
- Continued development in institutional clients and pension funds, as well as Retail excl SBI group

Korea (Amundi-NH) - strong inflows: +€0.6Bn, especially in MLT

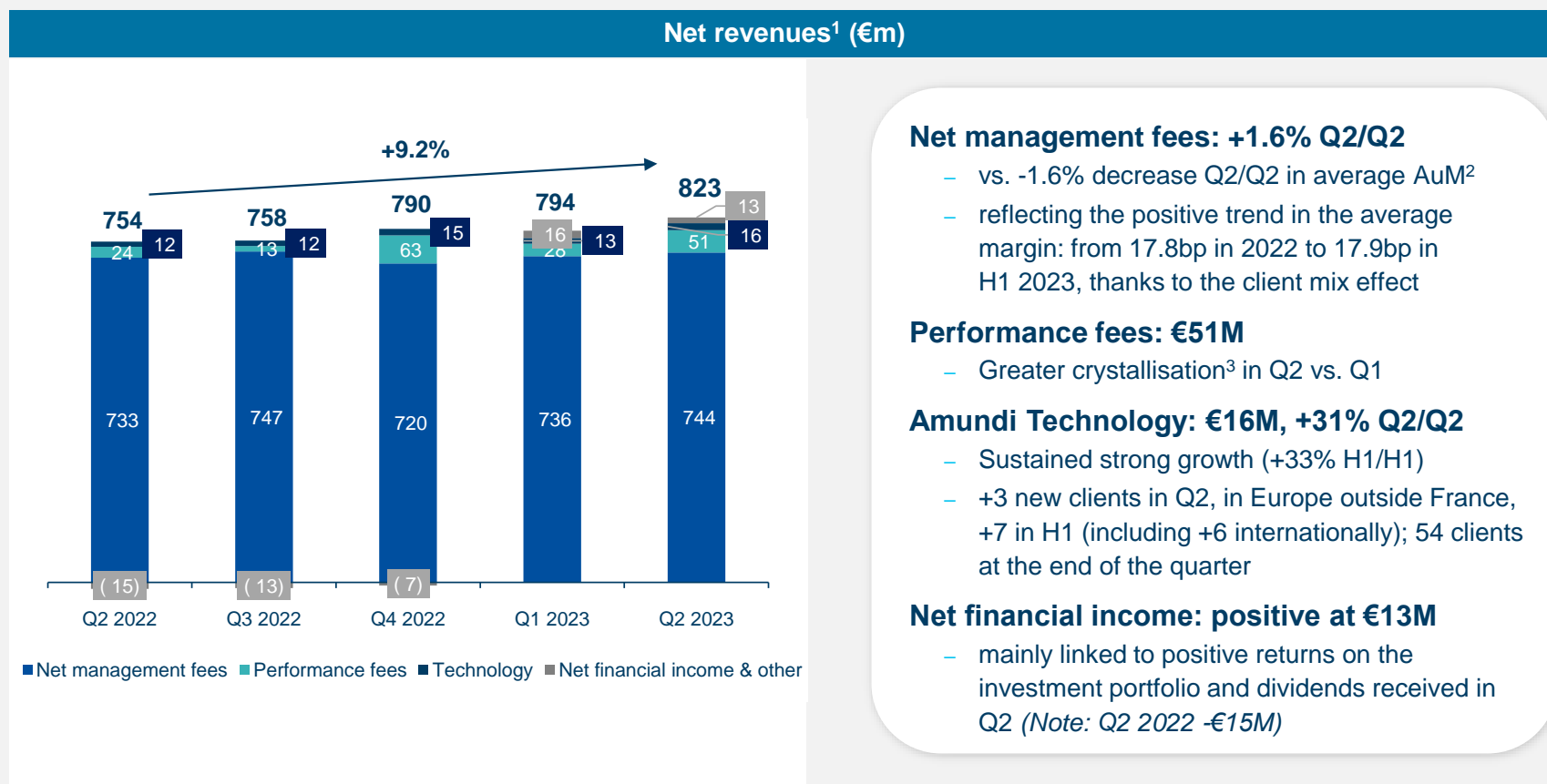
China (ABC-CA) - continued outflows -€4.6bn excluding Channel Business, concentrated in the low-margin institutional segment

Morocco (Wafa Gestion) - significant inflows: +€0.3bn

1. Net inflows include assets under advisory, marketed assets and funds of funds, taking into account 100% of the Asian JVs' net inflows and assets under management. For Wafa Gestion in Morocco, net inflows are reported for Amundi's share in the JV's share capital.

Q2 2023 Results

Revenues: continued growth over the past 4 quarters



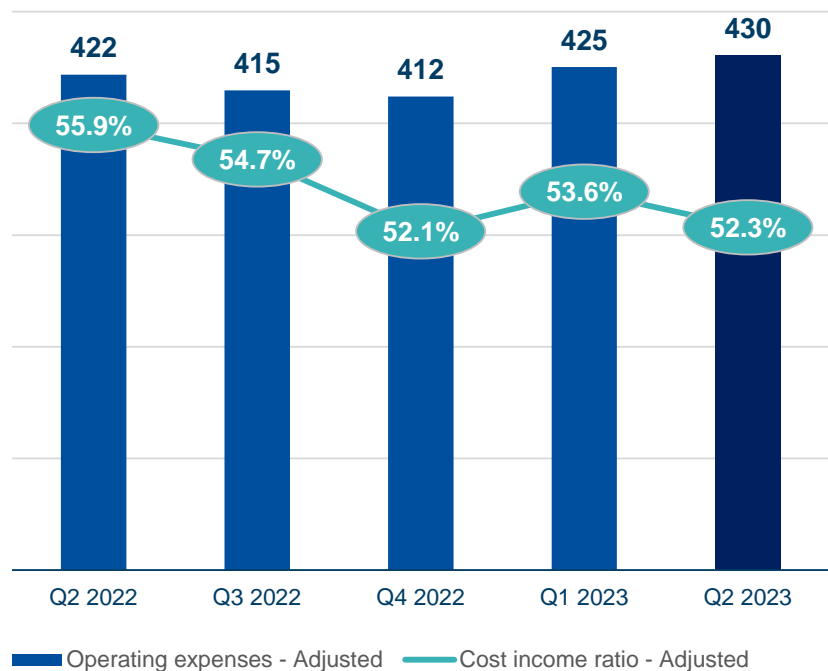
1. Adjusted data : excluding amortisation of intangible assets (see p. 29)

2. Assets under management excluding JVs

3. Fund anniversary dates triggering the recognition of these fees

Cost control in an inflationary environment

Adjusted operating expenses¹ (€m)



Expenses under control: +2.1% Q2/Q2
(+1.3% H1/H1)

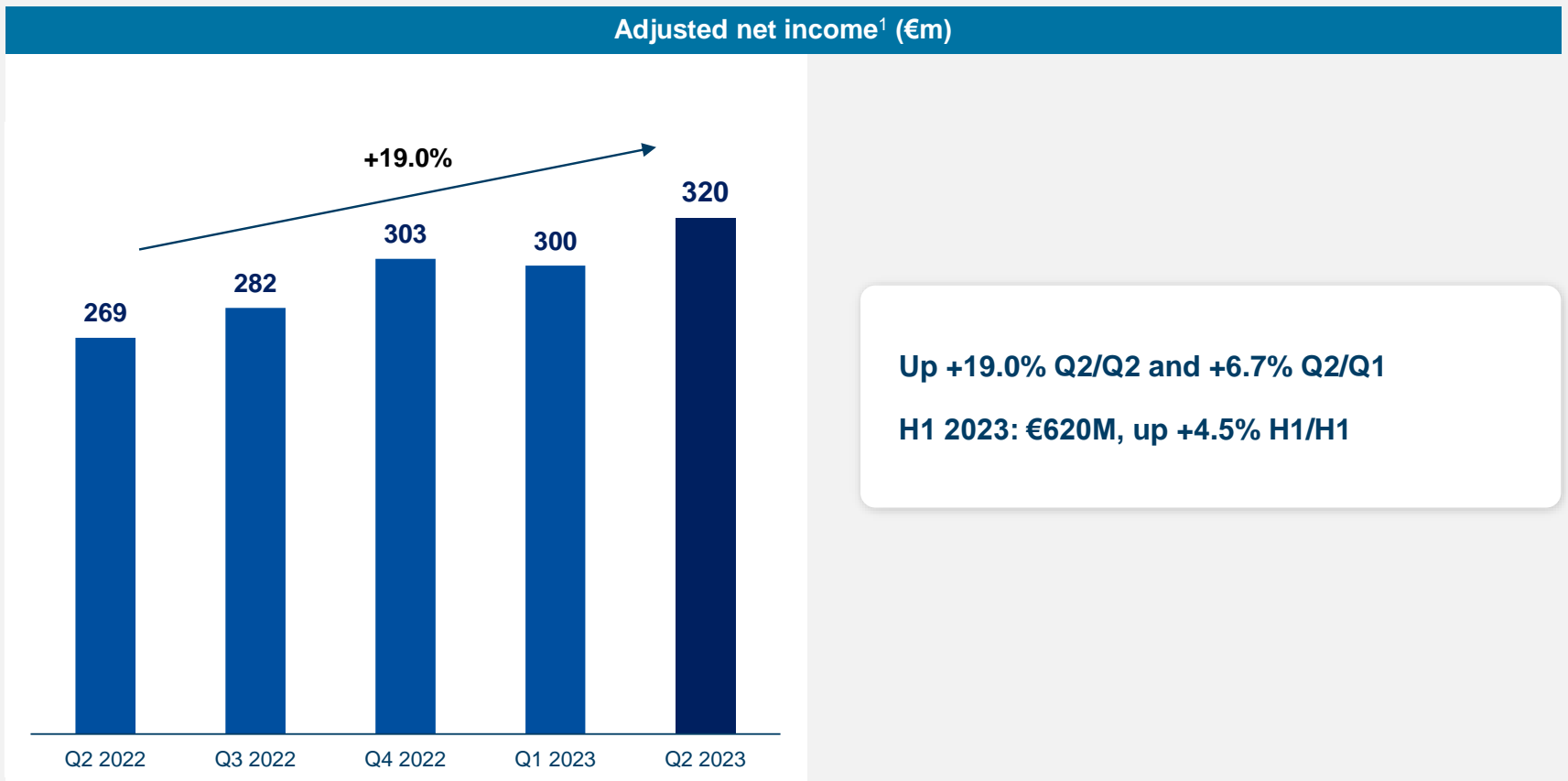
- despite the impact of inflation (+5.5% in the eurozone over the last 12 months at the end of June²)
- thanks to Lyxor synergies already achieved (around 80% of the target) and cost efficiency efforts

Cost/income ratio¹ in Q2: 52.3%

- Positive jaws effect Q2/Q2 and Q2/Q1

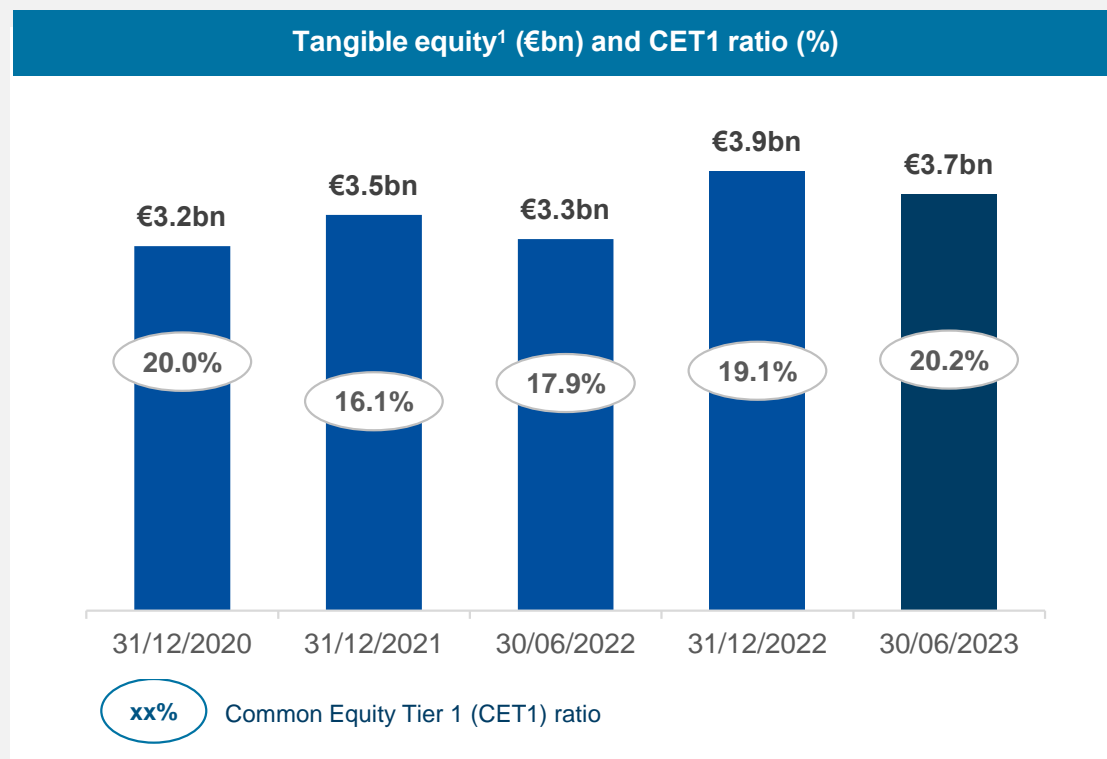
1. Adjusted data: excluding amortisation of intangible assets and Lyxor integration costs in 2022 (see p. 29); 2. Source Eurostat

High net income¹: €320M



1. Adjusted data: excluding amortisation of intangible assets and Lyxor integration costs in 2022 (see p. 29)

A very solid financial structure



At end-June 2023:

- €3.7bn in tangible equity¹
- CET1 ratio of 20.2%

A+ rating by FitchRatings, one of the best in the sector

1. Shareholders' equity excluding goodwill and other intangibles.

Conclusion

In the second quarter and first half of 2023 Amundi posted a solid financial performance despite uncertain markets and strong risk aversion, thanks to revenue growth and very good cost control.

Q2 inflows were positive, both in MLT assets and treasury products, retail and institutional clients, focused on products that demonstrate Amundi's ability to adapt its offering: treasury, structured and *Buy & Watch* bond funds

Amundi continued its development, with 7 new clients for Amundi Technology in H1, 6 of which outside France, and revenues up by more than 30%, while also expanding its responsible investment offering, including in particular its Net Zero range and ESG ETFs

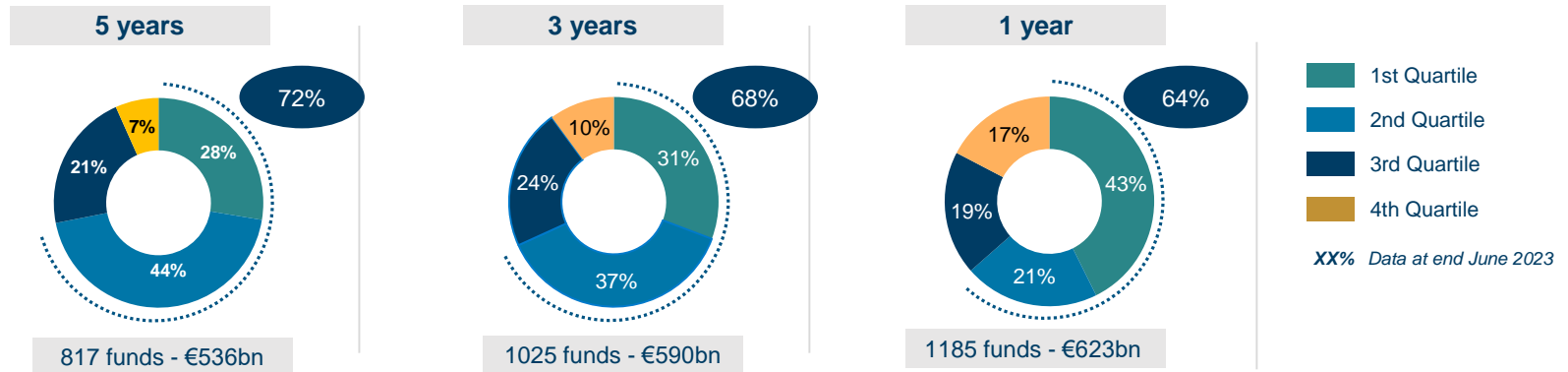


Appendices

Morningstar ranking of open-ended funds

Open-ended funds¹: more than 64%² of AuM in the first two quartiles over 1, 2 and 3 years and 43% in the first quartile over one year

Morningstar rankings of funds by AuM



279 Amundi³ funds with a Morningstar rating of 4 or 5 stars



Performance > benchmark
81%⁴
over 5 years
at 30.06.2023

1, Source: Morningstar Direct, Broadridge FundFile - Open-ended funds and ETFs, global fund scope, June 2023

2. As a percentage of AuM comprising the funds in question

3. The number of Amundi open-ended funds rated by Morningstar was 1153 at end-June 2023. © 2023 Morningstar. All rights reserved.

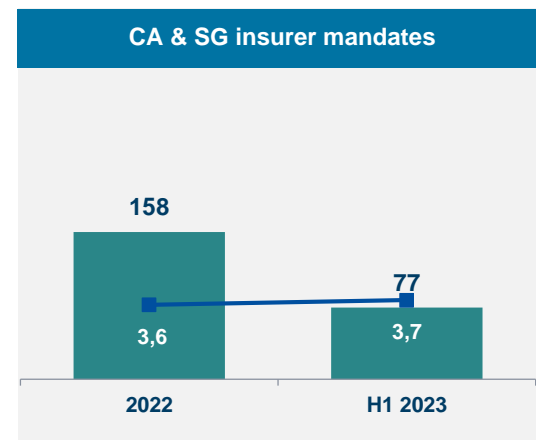
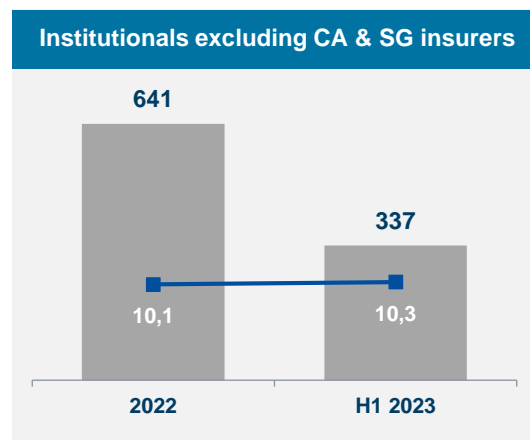
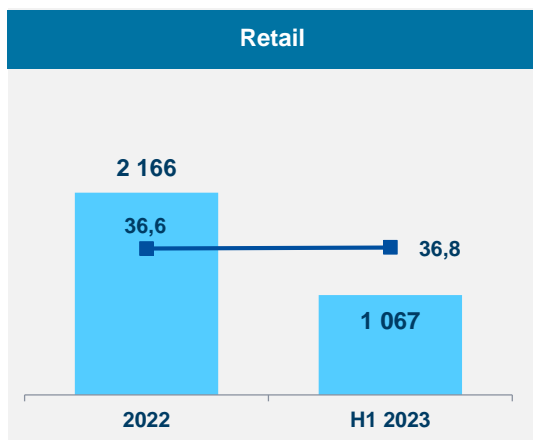
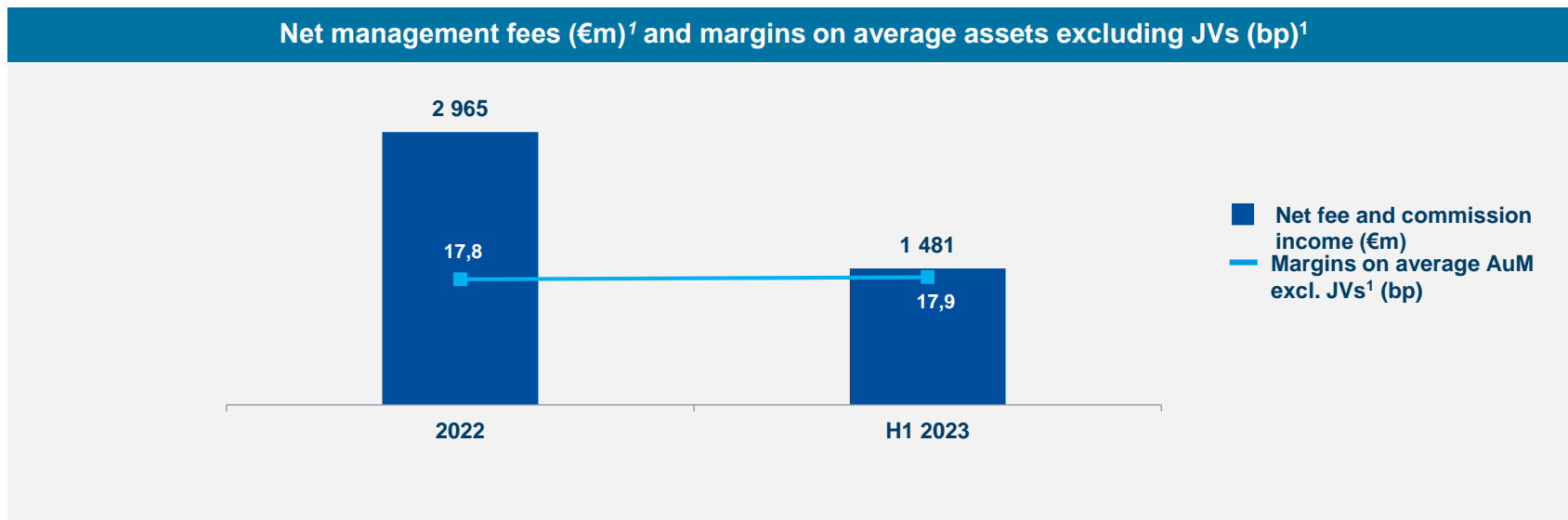
4. Gross performance calculated vs. benchmark in managed assets of active funds; excluding ETFs, indices, JVs, delegated management, mandates, structured products, real assets; In the absence of a benchmark, taking into account absolute gross performance; source Amundi / Risk Department

Income statement for the second quarter and first half of 2023

(€M)	H1 2023	H1 2022	% YoY ch.	Q2 2023	Q2 2022	% YoY ch.	Q1 2023	% QoQ ch.
Net revenue - Adjusted	1,617	1,589	+1.8%	823	754	+9.2%	794	+3.7%
Net management fees	1,481	1,499	-1.2%	744	733	+1.6%	736	+1.1%
Performance fees	79	95	-17.0%	51	24	NM	28	+78.1%
Technology	29	22	+33.0%	16	12	+31.4%	13	+21.2%
Net financial income & other net income	29	(27)	NM	13	(15)	NM	16	-21.5%
Operating expenses - Adjusted	(856)	(844)	+1.3%	(430)	(422)	+2.1%	(425)	+1.2%
<i>Cost income ratio - Adjusted</i>	<i>52.9%</i>	<i>53.1%</i>	<i>-0.2pp</i>	<i>52.3%</i>	<i>55.9%</i>	<i>-3.7pp</i>	<i>53.6%</i>	<i>-1.3pp</i>
Gross operating income - Adjusted	762	744	+2.3%	393	332	+18.3%	369	+6.6%
Cost of risk and others	(3)	(4)	-26.2%	(2)	(0)	NM	(1)	NM
Share of net income of equity accounted companies	49	41	+20.6%	27	21	+29.5%	22	+24.0%
Income before tax - Adjusted	808	781	+3.4%	418	353	+18.4%	390	+7.2%
Corporate tax - Adjusted	(190)	(187)	+1.6%	(99)	(84)	+17.7%	(91)	+8.7%
Non-controlling interests	2	(1)	NM	1	0	NM	1	+31.4%
Net income group share - Adjusted	620	593	+4.5%	320	269	+19.0%	300	+6.7%
Amortisation of intangible assets (net of tax)	(29)	(29)	+0.1%	(15)	(15)	-0.0%	(15)	-0.2%
Integration costs (net of tax)	0	(37)	NM	0	(30)	NM	0	NM
Net income group share	591	527	+12.2%	305	224	+36.1%	285	+7.1%
Earnings per share - Adjusted (€)	3.04	2.92	+4.1%	1.57	1.33	+18.5%	1.47	+6.7%

1. Adjusted data: excluding amortisation of intangible assets, Lyxor integration costs in 2022 (see note p. 29 for definitions and methodology).

Margin improvement in H1 vs. 2022



1. Excluding performance fees; net management fees/average AuM

Assets under management & inflows¹ by client segment

(€bn)	AuM 30.06.2023	AuM 30.06.2022	% ch. /30.06.2022	Inflows Q2 2023	Inflows Q2 2022	Inflows H1 2023	Inflows H1 2022
French networks	127	115	+10.1%	+1.1	-1.3	+3.8	-2.6
International networks	158	160	-0.9%	-0.6	-1.9	-2.2	+1.6
<i>o/w Amundi BOC WM</i>	4	12	-66.0%	+0.0	-2.1	-2.8	+0.3
Third-party distributors	305	298	+2.3%	+1.6	+1.0	+2.0	+12.9
Retail	590	573	+3.0%	+2.1	-2.3	+3.6	+11.9
Institutionals & Sovereigns (*)	473	448	+5.5%	-4.5	-7.8	-3.5	-10.7
Corporates	101	86	+18.0%	+4.3	-5.5	-3.6	-18.9
Employee savings	83	74	+12.1%	+4.1	+3.4	+3.6	+2.0
CA & SG insurers	416	435	-4.4%	-1.5	+0.9	-5.7	-0.8
Institutionals	1,073	1,042	+3.0%	+2.4	-9.1	-9.3	-28.5
JVs	298	308	-3.5%	-0.9	+13.1	-1.7	+21.5
TOTAL	1,961	1,925	+1.9%	+3.7	+1.8	-7.4	+5.0

* Including funds of funds

1. Assets under management and net inflows, including assets under advisory, marketed assets and funds of funds, and including 100% of the Asian JVs' net inflows and assets under management; for Wafa Gestion in Morocco, assets under management and inflows are reported for Amundi's share in its capital.

Assets under management & inflows¹ by asset class

(€bn)	AuM 30.06.2023	AuM 30.06.2022	% ch. /30.06.2022	Inflows Q2 2023	Inflows Q2 2022	Inflows H1 2023	Inflows H1 2022
Equities	439	398	+10.4%	-2.1	+3.2	-5.0	+11.5
Multi-assets	284	300	-5.3%	-3.9	-6.1	-11.1	+4.8
Bonds	621	619	+0.4%	+5.7	-5.8	+2.4	-5.3
Real, alternative & structured ass	127	125	+1.3%	+2.5	-1.3	+3.5	+0.1
MLT ASSETS excl. JVs	1,471	1,444	+1.9%	+2.2	-10.0	-10.2	+11.0
Treasury products excl. JVs	192	173	+11.4%	+2.4	-1.3	+4.5	-27.6
ASSETS excl. JVs	1,664	1,616	+2.9%	+4.6	-11.3	-5.7	-16.6
JVs	298	308	-3.5%	-0.9	+13.1	-1.7	+21.5
TOTAL	1,961	1,925	+1.9%	+3.7	+1.8	-7.4	+5.0
<i>o/w MLT assets</i>	<i>1,738</i>	<i>1,716</i>	<i>+1.3%</i>	<i>-0.7</i>	<i>+1.3</i>	<i>-12.0</i>	<i>+31.6</i>
<i>o/w Treasury products</i>	<i>223</i>	<i>208</i>	<i>+7.2%</i>	<i>+4.4</i>	<i>+0.5</i>	<i>+4.6</i>	<i>-26.7</i>

1. Assets under management and net inflows, including assets under advisory, marketed assets and funds of funds, and including 100% of the Asian JVs' net inflows and assets under management; for Wafa Gestion in Morocco, assets under management and inflows are reported for Amundi's share in its capital.

Assets under management & inflows¹ by geographic area

(€bn)	AuM 30.06.2023	AuM 30.06.2022	% ch. /30.06.2022	Inflows Q2 2023	Inflows Q2 2022	Inflows H1 2023	Inflows H1 2022
France	907	887	+2.2%	-2.9	+0.0	-5.3	-22.8
Italy	200	194	+3.3%	+0.0	+0.9	-0.7	+4.8
Europe excl. France and Italy	356	326	+9.4%	+6.5	-7.3	+6.8	+1.3
Asia	376	393	-4.3%	+0.9	+11.8	-3.8	+26.0
Rest of the world	121	124	-2.6%	-1.0	-3.6	-4.4	-4.3
TOTAL	1,961	1,925	+1.9%	+3.7	+1.8	-7.4	+5.0
TOTAL outside France	1,054	1,037	+1.6%	+6.6	+1.8	-2.1	+27.8

1. Assets under management and net inflows, including assets under advisory, marketed assets and funds of funds, and including 100% of the Asian JVs' net inflows and assets under management; for Wafa Gestion in Morocco, assets under management and inflows are reported for Amundi's share in its capital.

Assets under management & inflows¹ by type of management and asset class

(€bn)	AuM 30.06.2023	AuM 30.06.2022	% ch. /30.06.2022	Inflows Q2 2023	Inflows Q2 2022	Inflows H1 2023	Inflows H1 2022
Active management	1,033	1,034	-0.1%	-0.6	-9.5	-13.7	-0.4
Equities	189	170	+11.2%	+0.4	+3.6	-0.9	+2.9
Multi-assets	276	293	-5.9%	-4.3	-6.1	-11.8	+4.9
Bonds	569	572	-0.5%	+3.2	-7.0	-1.0	-8.2
Structured products	36	28	+26.0%	+2.0	-1.6	+3.1	-2.9
Passive management	311	284	+9.6%	+0.3	+0.8	+0.0	+11.2
ETFs & ETCs	190	176	+8.4%	+2.5	+0.1	+4.4	+9.2
Index & Smart beta	121	108	+11.6%	-2.2	+0.7	-4.4	+1.9
Real assets & Alternatives	91	97	-6.0%	+0.5	+0.3	+0.4	+2.9
Real assets	66	66	-0.4%	+0.6	+0.6	+0.5	+2.8
Alternative assets	25	31	-17.9%	-0.1	-0.3	-0.1	+0.1
MLT ASSETS excl. JVs	1,471	1,444	+1.9%	+2.2	-10.0	-10.2	+10.8
Treasury products excl. JVs	192	173	+11.4%	+2.4	-1.3	+4.5	-27.3
TOTAL ASSETS excl. JVs	1,664	1,616	+2.9%	+4.6	-11.3	-5.7	-16.6
JVs	298	308	-3.5%	-0.9	+13.1	-1.7	+21.5
TOTAL	1,961	1,925	+1.9%	+3.7	+1.8	-7.4	+5.0
<i>o/w MLT assets</i>	<i>1,738</i>	<i>1,716</i>	<i>+1.3%</i>	<i>-0.7</i>	<i>+1.3</i>	<i>-12.0</i>	<i>+31.6</i>
<i>o/w Treasury products</i>	<i>223</i>	<i>208</i>	<i>+7.2%</i>	<i>+4.4</i>	<i>+0.5</i>	<i>+4.6</i>	<i>-26.7</i>

1. Assets under management and net inflows, including assets under advisory, marketed assets and funds of funds, and including 100% of the Asian JVs' net inflows and assets under management; for Wafa Gestion in Morocco, assets under management and inflows are reported for Amundi's share in its capital.

Methodology and IAP (1/2)

1. Accounting and adjusted data

Accounting data

Accounting data include the amortisation of intangible assets as well as Lyxor's integration costs in 2022.

Adjusted data

In order to present an income statement closer to economic reality, the following adjustments are made: restatement of the amortisation of distribution agreements with Bawag, UniCredit and Banco Sabadell and the intangible asset representing Lyxor's client contracts, recognised as a deduction from net revenues, and restatement of Lyxor's integration costs in 2022.

In accounting data, amortisation of distribution agreements and intangible assets (Lyxor client contracts):

- **Q2 2022:** -€20M before tax and -€15m after tax
- **H1 2022:** -€41m before tax and -€29m after tax
- **Q1 2023:** -€20M before tax and -€15m after tax
- **Q2 2023:** -€20M before tax and -€15m after tax
- **H1 2023:** -€41m before tax and -€29m after tax

2. Acquisition of Lyxor

- In accordance with IFRS3, recognition in Amundi's balance sheet at 31/12/2021:
 - of goodwill amounting to €652m;
 - of an intangible asset (representing client contracts) of €40m before tax (€30m after tax), which will be amortised on a straight-line basis over 3 years;
- In the Group's income statement, the impact of this amortisation is -€10m after tax over a full year (€13m before tax).
- This amortisation is recognised as a deduction from net revenues and is added to the existing amortisation of distribution agreements.
 - In Q2 2022, Q1 2023 and Q2 2023, the amortisation expense for this intangible asset after tax was -€2m (i.e. -€3m before tax).
 - In H1 2022 and H1 2023, it was -€5m (-€7m before tax).
 - Integration costs were fully recognised in 2021 and 2022, for a total of -€77m before tax and €57m after tax, o/w -€40m and -€51m before tax in Q2 and H1 2022 (€30m and €37m after tax, respectively).

Methodology and IAP (2/2)

 = Accounting data

 = Adjusted data

(€m)	H1 2023	H1 2022	% YoY ch.	Q2 2023	Q2 2022	% YoY ch.	Q1 2023	% QoQ ch.
Net revenue	1,577	1,548	+1.9%	803	734	+9.5%	773	+3.8%
- Amortisation of intangible assets (bef. Tax)	(41)	(41)	+0.1%	(20)	(20)	+0.1%	(20)	-0.0%
Net revenue - Adjusted	1,617	1,589	+1.8%	823	754	+9.2%	794	+3.7%
Operating expenses	(856)	(895)	-4.4%	(430)	(462)	-6.9%	(425)	+1.2%
- Integration costs (bef. tax)	0	(51)	NM	0	(40)	NM	0	NM
Operating expenses - Adjusted	(856)	(844)	+1.3%	(430)	(422)	+2.1%	(425)	+1.2%
Gross operating income	721	653	+10.4%	373	271	+37.3%	348	+7.0%
Gross operating income - Adjusted	762	744	+2.3%	393	332	+18.3%	369	+6.6%
Cost of risk and others	(3)	(4)	-26.2%	(2)	(0)	NM	(1)	NM
Share of net income of equity accounted companies	49	41	+20.6%	27	21	+29.5%	22	+24.0%
Income before tax	767	690	+11.2%	398	292	+36.1%	370	+7.6%
Income before tax - Adjusted	808	781	+3.4%	418	353	+18.4%	390	+7.2%
Corporate tax	(178)	(162)	+9.9%	(93)	(68)	+37.3%	(85)	+9.3%
Corporate tax - Adjusted	(190)	(187)	+1.6%	(99)	(84)	+17.7%	(91)	+8.7%
Non-controlling interests	2	(1)	NM	1	0	NM	1	+31.4%
Net income group share	591	527	+12.2%	305	224	+36.1%	285	+7.1%
Net income group share - Adjusted	620	593	+4.5%	320	269	+19.0%	300	+6.7%
Earnings per share (€)	2.90	2.59	+11.8%	1.50	1.11	+35.5%	1.40	+7.1%
Earnings per share - Adjusted (€)	3.04	2.92	+4.1%	1.57	1.33	+18.5%	1.47	+6.7%

Share ownership

	31 December 2022		31 March 2023		30 June 2023	
	Number of shares	% of share capital	Number of shares	% of share capital	Number of shares	% of share capital
Crédit Agricole Group	141,057,399	69.19%	141,057,399	69.19%	141,057,399	69.19%
Employees	2,279,907	1.12%	2,238,508	1.10%	2,319,318	1.14%
Treasury shares	1,343,479	0.66%	1,331,680	0.65%	1,315,690	0.65%
Free float	59,179,346	29.03%	59,232,544	29.06%	59,167,724	29.02%
Number of shares at end of period	203,860,131	100.0%	203,860,131	100.0%	203,860,131	100.0%
<i>Average number of shares during the period</i>	<i>203,414,667</i>	/	<i>203,860,131</i>	/	<i>203,860,131</i>	/

- Average number of shares on a pro rata basis.
- Employee share ownership increased at 31 December 2022 in particular due to the capital increase reserved for employees on 26 July 2022 (0.8 million shares created).
- The 2023 capital increase reserved for employees "We Share Amundi" was successfully implemented on 27 July 2023. The number of shares created is 787,503 shares (~0.4% of the capital before the transaction). Employees now hold approx. 1.5% of Amundi's capital, compared to 1.14% before the transaction.

Contacts & Calendar

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Calendar

Publication of Q3 and 9M 2023 results: 27 October 2023

Publication of Q4 and 2023 results: 07 February 2024

Publication of Q1 2024 results: 26 April 2024

Annual General Meeting: 24 May 2024

Publication of H1 2024 results: 26 July 2024

Publication of 9M 2024 results: 30 October 2024

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Amundi share

Tickers	AMUN.PA	AMUN.FP	
Main indexes	SBF 120	FTSE4Good	MSCI

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