

Highlights of our 2025 Stewardship Activity



2,948

Unique issuers engaged in 2025 covering between 76%* and 95%* of global indices market capitalisation



7,852

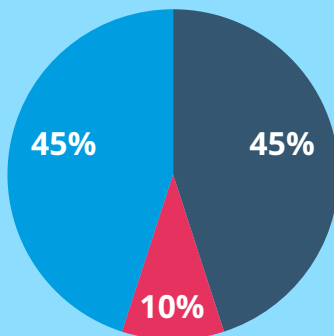
Companies covered by our voting activity at General Meetings, representing 99%** of the eligible universe

ENGAGEMENT PERFORMED IN ALL REGIONS AND ACROSS KEY SUSTAINABILITY FACTORS***



CLEAR MILESTONES TO MONITOR ENGAGEMENT PROGRESS

Positive: the issuer has largely achieved their KPIs or is on track to do so in a timely manner



Negative: the issuer is making too little progress over a defined period

Neutral: too soon to tell whether the issuer's trajectory is positive or negative, or mixed results

VOTING ACTIONS TO ACHIEVE OUTCOMES

10,851 Votes at Annual General Meetings

86% Voting support to climate-related shareholders resolutions



"Investors face systemic, non diversifiable shocks that can alter risk return profiles. Amundi's stewardship addresses root causes across value chains, considering interconnections between climate, biodiversity, social and governance issues to improve outcomes over time."

Caroline Le Meaux
Global Head of ESG Research, Engagement and Voting

* Amundi's engagement activity in 2025 covers respectively 95% and 76% of MSCI WORLD and BLOOMBERG GLOBAL CORPORATE market capitalisation

** 7 852 issuers out of 7 987 issuers

*** A same issuer can be engaged across multiple themes

Source: Amundi Engagement & Voting Statistics 2025



OUR APPROACH TO DELIVER BEST-IN-CLASS STEWARDSHIP



In-depth

technical expertise, embedded by a dedicated team, enabling us to drive meaningful change



Breadth

of our stewardship activities aiming to create systemic change, with a global outreach and a significant coverage of portfolios



Consistency

over time and across key sustainability factors, enabling a holistic view of issuers' challenges

ENGAGEMENT

33 dedicated ESG analysts collaborating with **~550¹** Amundi investment professionals...

Index capitalisation coverage

| | |
|------------------------|-----|
| MSCI World | 95% |
| MSCI Emerging Markets | 84% |
| BLOOMBERG US corporate | 95% |
| BLOOMBERG EU corporate | 94% |
| JP MORGAN EM corporate | 80% |

■ Equity ■ Fixed Income

of unique issuers engaged

| | | | | |
|-------|-------|-------|-------|-------|
| 2021 | 2022 | 2023 | 2024 | 2025 |
| 1,364 | 2,115 | 2,531 | 2,883 | 2,948 |

VOTE

... and **9** voting and governance experts, involved in research and engagement²

10,851 General Meetings where we voted on
113,447 items covering
7,852 companies, representing
99% of the eligible universe

Our support to Environmental & Social resolutions over time

| | | | |
|------|------|------|------|
| 2021 | 2022 | 2023 | 2024 |
| 93% | 93% | 98% | 96% |

AN EXTERNALLY RECOGNIZED EXPERTISE



ShareAction Voting Matters 2024: 1st among the 10 largest asset managers worldwide, and one of the top 6 performers in terms of voting support on environmental and social issues³.

Influence Map - 2025: ranked 6th among the largest 39 asset managers worldwide, with best stewardship practices on climate lobbying⁴.

Important Information

Unless otherwise stated, all information contained in this document is from Amundi Asset Management S.A.S. and is as of March 2026 unless otherwise stated. Diversification does not guarantee a profit or protect against a loss. The views expressed regarding market and economic trends are those of the author and not necessarily Amundi Asset Management S.A.S. and are subject to change at any time based on market and other conditions, and there can be no assurance that countries, markets or sectors will perform as expected. These views should not be relied upon as investment advice, a security recommendation, or as an indication of trading for any Amundi product. This material does not constitute an offer or solicitation to buy or sell any security, fund units or services. Investment involves risks, including market, political, liquidity and currency risks. Past performance is not a guarantee or indicative of future results.

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(1) Total Amundi investment professionals excluding Amundi US, Amundi institute, passive team, product specialists, real estate and fund of fund teams
 (2) Amundi, as at end of December 2025. There can be no assurance that the professionals currently employed by AMUNDI will continue to be employed by AMUNDI or that the past performance or success of any such professional serves as an indicator of such professional's future performance or success.
 (3) According to ShareAction Voting Matters: <https://shareaction.org/reports/voting-matters-2024>
 (4) <https://influencemap.org/briefing/Asset-Manager-Stewardship-on-Lobbying-34889>